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KCE 004/2024

July 9, 2024

Re: Corporate Restructuring by acquisition of the Entire Business of K C E International Co., Ltd.,

To: President

The Stock Exchange of Thailand

KCE Electronics Public Company Limited (the "Company"), hereby informs that the Company's Board of Directors' at the meeting No. 7/2567 dated July 9, 2024, passed the resolution to approve the corporate restructuring by merging the business of K.C.E. International Company Limited ("KCEI"), a subsidiary in which the Company holds 99.99% of shares, into the Company's business through the Entire Business Transfer method, with effective from August 1, 2567.

As a result of the aforementioned method, all assets and liabilities, including shares held by KCEI in (1) KCE America Inc., (2) KCE Singapore Pte Ltd., and (3) Thai Laminate Manufacturer Co., Ltd., shall be transferred to the Company, which will not affect whether direct or indirect shareholding proportions in the subsidiaries and associated companies of the Company in any way. Subsequent to the completion of acquisition of the Entire Business from KCEI to the Company, KCEI will proceed with the registration of company dissolution with the Department of Business Development, Ministry of Commerce in order to cease KCEI's status as a subsidiary of the Company and be compliance with the conditions to obtain tax benefits under the Revenue Code. (The details regarding the shareholding structure in subsidiaries and associated companies before and after the business restructuring are outlined in the attached letter)

In this regard, the transaction described above is considered an internal corporate restructuring under the common control, which does not impact the operations or financial status of the Company in any way. Additionally, this transaction does not fall under the scope of the connected transaction, and the

acquisition or disposal transaction of the Listed Companies' assets. Nevertheless, the Company is obligated to disclose information according to (BorJor/Por 11-00) Regulations of the Stock Exchange of Thailand, Re: Rules, Conditions and Procedures Governing the Disclosure of Information and Other Acts of a Listed Company B.E. 2560, Clause 4(20) "a listed company or its subsidiary winds up and liquidates itself"

Please be informed accordingly,

Sincerely yours,



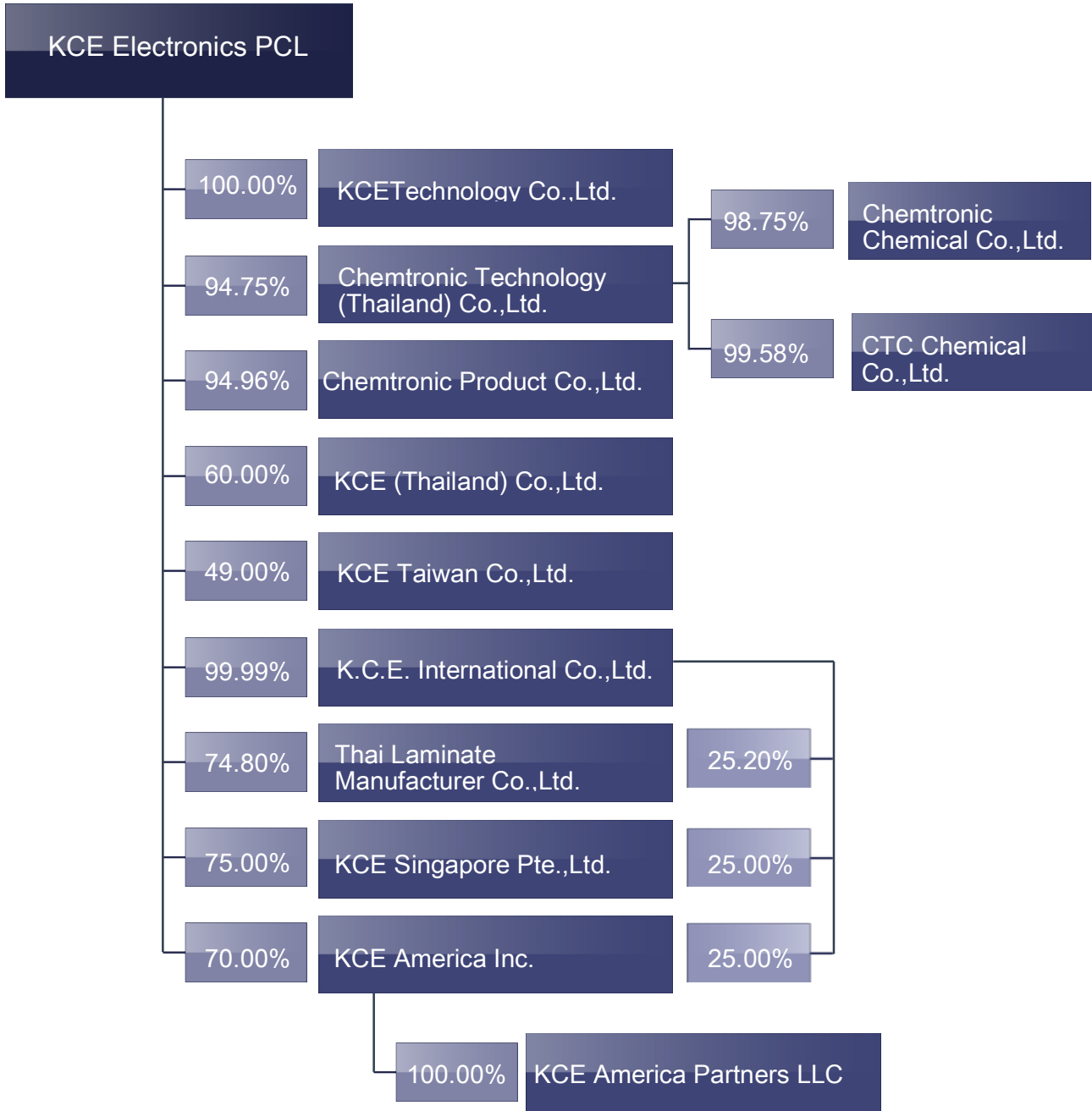
(Mrs. Voraluksana Ongkosit)

Executive Vice Chairperson



INTERNAL SHAREHOLDING RESTRUCTURE OF COMPANY

Pre-transaction Shareholding Structure



Post-transaction Shareholding Structure

